



**NORTH YORKSHIRE HOUSING PARTNERSHIP**  
**STORY UPDATE MAY 2010**

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## **1. Introduction**

This briefing paper updates the 2009 North Yorkshire Housing Story and has been restructured to reflect the Audit Commission's Strategic Housing Key Line of Enquiry issued in 2009. Each partner Local Authority has also undertaken a "light touch" self assessment based on the new KLOE so that some local context can be given alongside the sub regional commentary.

The North Yorkshire Housing Partnership continues to respond to the housing challenges faced by North Yorkshire, converting strategic objectives into real outcomes for the communities we serve.

## **2. Sub-Regional Policy Integration**

This section outlines the nature of sub-regional integration between housing, transport, economic development and planning as a contribution to the wider CAA 'story'.

### **The Nature of Sub-Regional Integration**

Considerable progress is being made within the North Yorkshire and York Sub-Region to ensure a more integrated approach to progressing the housing, transport, economic development and planning agendas. This is taking place in a number of ways:

### **Sub-Regional Governance Structures and Policy Formulation**

During 2009 the local authorities and National Park Authorities came together for the first time as a formal sub-regional partnership entitled Local Government North Yorkshire and York (LGNYY). With a structure mirroring regional governance arrangements at the time, LGNYY has a Leaders Board upon which all key stakeholders are represented, and this in turn is supported by four thematic boards dealing specifically with economic development, housing, transport, and spatial planning matters. Each of these thematic boards is further supported by an officer grouping. This collective structure enables specific workstreams to be progressed by the thematic boards, whilst providing for the interrelationships between them to be addressed at an executive level by the Leaders Board, and operationally by joint working by officers through the thematic board support structures. Whilst still relatively young, LGNYY is already beginning to act as a powerful vehicle through which to more effectively articulate the needs and aspirations of the sub-region as well as ensuring an integrated and cooperative means of working together for the wider interests of the area.

At its meeting of the 16<sup>th</sup> April 2010, the Leaders Board of LGNYY committed to prepare a Sub-Regional Strategy as a means of expressing the needs and policy objectives of North Yorkshire and York. It is intended that this will enable an holistic and integrated approach to shaping policy and service delivery across the area, and in due course will shape work with partners such as the Homes and Communities Agency through its 'Single Conversation'.

The strategy is being built up from key workstreams originally progressed through the LGNYY structure as part of the evidence base to support the preparation of the Integrated Regional Strategy (The Yorkshire and Humber Strategy) - including the

sub-regional housing strategy, a Local Economic Assessment, a sub-regional transport strategy, and a sub-regional spatial planning assessment.

The move to prepare the Integrated Regional Strategy (IRS) for Yorkshire and the Humber (the Yorkshire and Humber Strategy) as a replacement for the Regional Spatial Strategy and Regional Economic Strategy itself required new ways of working. Centrally this included a fundamental change of approach whereby work was built-up from the four functional sub-regions of the region, one of which is of course North Yorkshire and York. The effective coordination of sub-regional inputs was assisted by a 'matrix' group comprising of lead officers representing each thematic workstream. Whilst the Integrated Regional Strategy is no longer being progressed, the practices, relationships developed and lessons learnt through these mechanisms and approaches are now providing a sound basis upon which to develop a Sub-Regional Strategy for North Yorkshire and York in an integrated and holistic way.

### **Local Development Frameworks**

Local Development Frameworks (LDFs) are the spatial articulation of national, regional and economic policy at the local level. Whilst prepared as a statutory requirement by individual Local Planning Authorities, the sub-region has an established track record of working together. This is enabled through regular meetings of networks such as the North Yorkshire Planning Officers Group and Development Plans Forums. Both provide mechanisms to assist the effective development of policy in relation to housing, transport and economic development agendas. Key stakeholders including the regional Government Office, Yorkshire Forward and Local Government Yorkshire and the Humber also participate to assist the policy coordination and development process. In addition to these mechanisms, there are further opportunities for cross-representation and further collaborative working across specific policy agendas with, for example, the provision for a representative of the NY Planning Officers Group to attend the sub-regional Housing Forum.

### **Local Transport Planning**

As an upper-tier local authority, it is the County Council's responsibility to prepare the Local Transport Plan for North Yorkshire. Work is currently underway to prepare LTP3, and a central priority and concern of the developing document is to prepare for, and support, the local highways and transportation requirements of the key housing and employment allocations coming forward through the County's Local Development Frameworks. As such, joint working has taken place to map these development requirements in order to better enhance their deliverability, and a developer contributions mechanism is being developed in order to secure necessary resources for highways infrastructure development.

This is a further example of how joint working across the housing, transport, economic development and planning agendas is helping to ensure that the wider needs and aspirations of the sub-region are being addressed.

### 3. Vision and Strategic Approach

In this section we will outline how effectively the partnership strategically plans work to balance the housing market and develop sustainable communities.

In terms of strategic vision the starting point is the North Yorkshire Strategic Partnership's (NYSP) **Sustainable Community Strategy (SCS)** with a key aim:

*“we want to make North Yorkshire a place where people can live, work and go about their business. Housing and services are a key part of the rich mix required to ensure sustainable communities”*

One of the **ten key priorities** in the SCS is affordable housing:

- increasing the supply of affordable housing
- preventing homelessness
- providing support for vulnerable people

The **North Yorkshire Local Area Agreement (LAA)** reflects these priorities:

- to increase the supply of affordable housing (L 72 (NI 155))
- to increase the supply of extra care housing (L 12)
- supporting people to make planned moves from temporary accommodation (NI 141)
- preventing homelessness (L 8)
- net additional dwellings delivered as a % of planned housing provision (NI 159).

**Appendix 1** summarises the latest performance picture, as at 2009/10 Quarter 4.

A **Single Housing Strategy for North Yorkshire** is at an advanced draft stage following a comprehensive consultation exercise, extended in direct response to concerns raised by the voluntary sector, which ended 19<sup>th</sup> March 2010. We aim to launch the Strategy (executive summary attached **Appendix 2**) in August 2010 following Local Government North Yorkshire and York Housing Board (the Housing Board) sign off in July 2010. Local Authority partners are in the process of implementing / refreshing local housing action plans which will convert the strategy's objectives into local delivery.

Significant work has been undertaken with **partners and the wider community** to develop our housing vision. A recent example of this work is the single housing strategy consultation referred to above which included:

- press releases advertising the consultation
- radio and TV interviews to publicise the consultation
- the use of various consultation tools:
  - leaflets (**Appendix 3**) and posters
  - North Yorkshire Housing Strategy website
  - Postal questionnaire
  - Four focus groups at venues across the sub region

- Private landlords fairs
- Local Authority forums
- Use of existing networks / groups eg Supporting People mechanisms which were helpful in terms of difficult to reach groups

**A Single Homeless Strategy for North Yorkshire** has been in place since 2008 and continues to set out the strategic direction for the development of homeless prevention and accommodation services. The strategy is monitored by the Housing Board on an annual basis in terms of its key objectives – preventing homelessness, reducing the use of temporary accommodation, tackling youth homelessness, providing housing support for the homeless vulnerable and increasing the supply of affordable housing.

The development of **Local Development Frameworks** and associated robust affordable housing policies are making sure that the planning system delivers affordable housing.

The **North Yorkshire Supporting People Strategy** is also in place and is closely aligned to the sub region's housing priorities – the programme is rated as 2 stars / promising prospects following an inspection in 2006.

A series of **Landlord Fairs** have also been held throughout the sub region in order to build links with the private landlord sector and promote services and funding available to improve private sector housing conditions.

The Supporting People structures have established mechanisms to consult with all providers in the voluntary sector and people who use services. In reviews of existing provision and the recommissioning of services, people who use services are consulted and included in the recommissioning process.

In terms of **consulting with regional and national partners**, the Homes and Communities Agency and Government Office are members of the Housing Board and Housing Forum. These partners have been closely involved in the development of the Single Housing Strategy and further work has started with the HCA to develop a Local (North Yorkshire) Investment Plan - translating our strategic priorities into investment "asks". The Local Investment Plan will be completed early in 2011 in readiness for the 2011 – 2014 comprehensive spending review period.

The **nature and scale of the challenges** facing North Yorkshire in balancing our housing markets are well understood, although it is acknowledged that our level of housing intelligence needs improving at the sub regional level. Housing need and market assessment information is available at Local Authority level and has been used to inform strategic housing and planning policy. In some areas this information is up to date whereas in other it needs updating. The Housing Partnership has acknowledged this weakness and agreed to commission a **sub regional strategic housing market assessment** which will bring sub regional consistency in terms of an up to date evidence base to inform future strategic development. It will also achieve efficiency savings when compared to the historic practice of each Local Authority undertaking individual assessments / research. This assessment will be undertaken during the current financial year.

**Local context:** Individual Local Authorities use a whole range of information sources to understand their housing markets including census data, population projections,

*housing waiting list and neighbourhood profile information. Scarborough Borough Council, for example, undertakes an annual empty property survey.*

**Stock condition** information currently available follows the same pattern – available at Local Authority level but not at a sub regional level. The age of this local data also varies. The Housing Board have prioritised a sub regional stock condition survey during the next CSR period.

We have undertaken **sub regional research projects** to inform our strategic approach, particularly in relation to difficult to reach groups:

- a sub regional research project has been completed looking at the **needs of the gypsy and traveller community**
- an additional project was added on to the above project looking specifically at the needs of **show people**
- a sub regional research project has been completed looking at **the needs of BME communities and migrant workers**

Sub **regional spatial planning and economic activity** data is also utilised in order to inform our strategic housing priorities. This data will also be used as part of the development of the Local Investment Plan previously referred to.

***Local context:** a growing number of Local Authorities have approved or advanced Core Strategies in place as part of their Local Development Framework which provides a policy framework and associated spatial planning. Following adoption of the Core Strategy, Hambleton's Development Plans Document is currently undergoing public inspection.*

In terms of **leadership on housing issues**, structures are well embedded. The Local Government North Yorkshire and York Housing Board provides strategic leadership and a political mandate for the work of the Housing Partnership. Examples of key decisions are:

- the development of a **Single Housing Strategy** for North Yorkshire
- a framework for dealing with private sector **under spends** among partners
- the development of a **Local Investment Plan** which will call for the prioritisation of housing investment on a sub regional basis rather than a Local (Authority) basis
- the implementation of our **2008 – 2011 sub regional investment plan**
- the commissioning of **sub regional research** into difficult to reach communities such as gypsy and travellers and BME communities and migrant workers

Leadership doesn't stop at the Housing Board but is evident at the operational level. Rural Housing Enablers, for example, work in local communities promoting affordable housing provision, sometimes where there is a degree of opposition. Section 4 of this briefing paper entitled 'Capacity to Deliver' shows exactly how successful the Rural Housing Enabler programme has been in overcoming community concerns in order to deliver much needed affordable housing.

***Local context:** Scarborough Borough Council was the Homelessness Regional Champion up to 2009. North Yorkshire County Council have created a second*

*homes fund in partnership with district / borough Councils to translate revenue from second homes discount into new affordable housing.*

Work to improve **environmental and sustainability standards** is undertaken in terms of the existing housing stock and new housing supply. For example, 1337 homes benefitted from energy efficiency improvements during 2009/10. The partnership also works closely with the Homes and Communities Agency to improve the energy efficiency of new homes.

**Local context:** *Harrogate Borough Council's Core Strategy EQ1 encourages all new housing developments to minimise energy and water consumption and sets high standards of sustainable construction.*

*Selby District Council are working with Drax Power Ltd and Eaga to deliver a whole house energy efficiency scheme across all tenures.*

All of the networks and work programmes aim to ensure **key links between housing and other community issues** such as health, education and economic development. Consultation on the developing Local Investment Agreement with the HCA will ensure that these links are clear and focused.

**Local context:** *the proposed Middle Deepdale development , a key strategic development within Scarborough will regenerate the Eastfield housing estate, boost building activity as well as creating a community hub linking extra care housing with primary school provision.*

*The North Yorkshire Credit Union is currently being rolled out throughout North Yorkshire which will reduce financial exclusion.*

## 4. Capacity To Deliver

The Housing Partnership has strong joint working and communication mechanisms as summarised in the diagram below:

- **Strategic Housing Board** – one elected Member from each Local Authority sits on the Board as well as representatives from each of the National Park Authorities and the Government Office. The Board meets quarterly and is the key decision making body within the governance structure.
- **Rural Housing Enabler Network** – comprises key stakeholders to support the network of Rural Housing Enablers and is chaired by an elected member nominated by the Strategic Housing Board
- **North Yorkshire Housing Forum** – comprising an open membership of stakeholders in the sub region including the Homes an Communities Agency and Government Office – the main consultative and information exchange body
- **North Yorkshire Chief Housing Officers Group** – comprising chief housing officers from each district / borough, the City of York and key Registered Social Landlords. This group acts in a technical support capacity to the Strategic Housing Board , coordinating and leading delivery of programmes and projects
- **North Yorkshire Homeless Forum** – comprising homelessness stakeholders from across the sub region and leading on the delivery of the single Homeless Strategy for North Yorkshire, including the sharing of best practice and increasing equality of access to homeless services and products
- **North Yorkshire Private Sector Housing Group** – fulfilling a similar role to the Homeless Forum but on private sector interventions to improve conditions in the private sector

Bringing seven district / borough councils, one unitary council, one county council and two national park authorities together to formulate and deliver strategic housing objectives has been challenging. However, the governance structure provides **good governance and communication mechanisms** with clear decision making roles and lines of communication. The role and remit of the Housing Board is currently being reviewed following the creation of other sub regional theme boards to mirror regional governance arrangements.



The **partnership structure** has not only developed our **strategic direction** but also facilitates **delivery on the ground**. The structure is also underpinned by themed improved **joint working action plans** introduced following the Strategic Housing Review undertaken by the Audit Commission in 2007. These action plans are reviewed by the Housing Board on rolling / annual basis.

**Targeted interventions** remain at the district / borough level via local action plans which are and will be directed / influenced by the single sub regional strategies.

The partnership has acknowledged the **capacity needed to deliver** our strategic objectives and has implemented the following:

- **Rural Housing Enabler programme** providing RHE expertise in each district / borough area
- A North Yorkshire **Strategic Housing Manager** post to coordinate our strategic approach
- A **Performance and Programme Officer** post to ensure that performance management systems are in place and reports to the Housing Board are current and timely
- A **Gypsy and Traveller Support Manager** post to deliver the Sub Regional Gypsy and Traveller Action Plan

This resource is not about process but about delivery and outcomes. All of the above are currently being reviewed to revisit skills needed , capacity required and the funding likely to be available during the next comprehensive spending review period.

The RHE programme also provides a good example of **HR planning and addressing skill gaps**. An independent assessment of skills / gaps within the Rural Housing Enabling team has been undertaken and a training plan put in place.

**Local context:** *most Local Authorities have attained Investor in People accreditation with Hambleton and Richmondshire attaining joint accreditation as part of the shared service agenda.*

The Partnership is also about **increasing capacity by working together** and combining resources, examples of which include:

- the development of a sub regional **choice based lettings scheme** involving housing authorities and registered social landlords working in the sub region due to go live in the autumn of this year - this will create a joint pool of 20,000 affordable homes across the sub region
- a **Second Homes Discount Fund** administered by the County Council combines Council Tax revenue to fund additional affordable housing and support local strategic partnerships
- a **Financial Viability Service** , funded via Local Area Agreement pump priming grant, is available to assist Planning Officers in negotiating affordable housing on private development sites
- a **county-wide audit of Local Authority land and holdings** has been undertaken to maximise the use of land available for affordable housing

A successful and functional housing partnership has called for a pro-active approach

to **sharing good practice and learning from others**. Some examples of sharing and learning include:

- a sub regional **Planning Negotiation Guide** has been developed to bring together best practice across the sub region to ensure partners have a tool to get the most out of the planning system
- the partnership participated in the IDeA's **Rural Excellence Programme** based on mentoring in order to improve delivery of affordable housing in rural areas
- **the Rural Housing Enabler programme** has attracted national interest and the partnership has released staff time to give presentations in other regions and bring back good practice from those other regions
- members of the partnership undertook a **fact finding visited** to Devon / Cornwall to find out how choice based lettings works in a high demand rural area prior to signing up to a North Yorkshire scheme

**Good procurement practice, value for money and understanding service costs** can also be evidenced by:

- the joint procurement of sub regional research
- the joint funding of sub regional posts
- agreement around the re-allocation of private sector funding under-spends
- joint funding of the Financial Viability Appraisal service
- joint procurement of aids and adaptations via the Northern Housing Consortium procurement framework

**Local context:** *more evidence supporting the understanding of service costs can be found via the Use of Resources statement produced by each Local Authority.*

Effective use of **information technology** has been essential in terms of sub regional working and local delivery. Sub regional applications include:

- web based consultation on choice based lettings and the single housing strategy
- a Housing Partnership website to facilitate the development of the single housing strategy.

**Local context:** *Harrogate Borough Council are implementing recommendations following a fundamental review of IT which will improve effectiveness. Richmondshire District Council used specialist software as part of the "call for sites" process within the Local Development Framework.*

## 5. Improving Housing Outcomes

The Housing Partnership's main focus has been on **delivering real outcomes** and making a difference as highlighted below:

**More affordable general needs housing** – compared to an average output of 248 homes per year between 2003 and 2006.

The partnership set itself a challenging Local Area Agreement stretch target of 2220 new affordable housing units by 31<sup>st</sup> March 2011. Table 1 below highlights these challenging North Yorkshire Local Area Agreements targets and current performance.

**Table 1 – Local Area Agreement Targets and Current Performance**

	2007/08	2008/09	2009/10	2010/11
<b>Annual Targets</b>	<b>415</b>	<b>601</b>	<b>602</b>	<b>602</b>
<b>Actual Delivery</b>	<b>429</b>	<b>377</b>	<b>282</b>	
<b>Cumulative Targets</b>	<b>415</b>	<b>1016</b>	<b>1618</b>	<b>2220</b>
<b>Cumulative Delivery</b>	<b>429</b>	<b>806</b>	<b>1088</b>	

In terms of actual delivery, 429 new units were delivered during 2007/08, 377 during 2008/09 and 282 during 2009/10 giving a cumulative total of 1088 51.0% of the overall target has been achieved in difficult economic conditions.

The Partnership set extremely ambitious and stretching targets, where if each District were to meet their individual target the overall North Yorkshire Local Area Agreement target would be met. When setting targets and planning delivery the intention was to shift the balance from reliance upon delivery with public subsidy to reliance upon delivery from the private sector. Within 2006/07 the split was 64% delivered with public subsidy and 36% delivered without public subsidy. The target is to move this to 40% delivered with public subsidy and 60% delivered without public subsidy (i.e. in terms of the 2010/11 target, 888 new affordable homes to be delivered with public subsidy and 1332 without public subsidy). This plan, in the current economic climate, has made delivery of targets exceptionally challenging. Tables 2 and 3 below demonstrate how we are on target in terms of delivery with public subsidy (Table 2) but behind target in terms of delivery without public subsidy (Table 3).

**Table 2 – Delivery with Public Subsidy (cumulative)**

	2007/08	2008/09	2009/10	2010/11
<b>Annual Targets</b>	<b>166</b>	<b>240</b>	<b>241</b>	<b>241</b>
<b>Actual Delivery</b>	<b>312</b>	<b>205</b>	<b>235</b>	
<b>Cumulative Targets</b>	<b>166</b>	<b>406</b>	<b>647</b>	<b>888</b>
<b>Cumulative Delivery</b>	<b>312</b>	<b>517</b>	<b>752</b>	

**Table 3 – Delivery without Public Subsidy (cumulative)**

	2007/08	2008/09	2009/10	2010/11
<b>Annual Targets</b>	<b>249</b>	<b>361</b>	<b>361</b>	<b>361</b>
<b>Actual Delivery</b>	<b>117</b>	<b>180</b>	<b>35</b>	
<b>Cumulative Targets</b>	<b>249</b>	<b>610</b>	<b>971</b>	<b>1332</b>
<b>Cumulative Delivery</b>	<b>117</b>	<b>297</b>	<b>332</b>	

- of the affordable figures (Table 1) above :
  - 32 new homes delivered via exception sites during 2008/09
  - 63 new homes delivered via exception sites during 2009/10
  - 352 new homes delivered via the Rural Housing Enabler programme

**More extra care housing:**

- 449 new extra care apartments delivered up to 2009
- 186 new extra care units delivered during 2009/10
- 89 new extra care apartments currently under construction

**Fewer people becoming homeless:**

- 485 households were owed a homeless duty during 2008/09 compared to 657 during 2007/08
- 1910 homeless preventions achieved during 2008/09 and 2651 homeless preventions achieved during 2009/10
- The use of bed and breakfast accommodation for 16 and 17 year olds has ended

**Better services for homeless people:**

- “Safe Moves”
- Handyman services
- For young homeless people – supported lodging service commissioned and housing options including mediation and short stay accommodation to prevent homelessness being delivered across the county
- New refuge for people fleeing domestic abuse

- Education in schools
- Supported housing project for ex military personnel

#### **Better support for vulnerable people:**

- roll-out of “Making Safe” service for victims of domestic abuse and addressing perpetrator behaviour to prevent future issues
- “Gateway” services for gypsies and travellers
- 9000 vulnerable residents currently supported
- Floating support services recommissioned to be more equally accessible across the county
- 184 supporting people contracts
- 428 new units of supported accommodation delivered since 2008
- Funding approved for 69 new units of accommodation from second homes funding (see **Appendix 4**)
- Using Telecare add ons to enable older people to stay independent longer, over 2,000 people and their carers now benefiting.

#### **More affordable homes to be delivered via the second homes fund:**

- 60 extra care apartments (£963,300 second homes support)
- 4 units of accommodation linked to home ownership for people with learning disabilities (£101,200 second homes support)
- 5 “Youth Build” units of accommodation (£215,000 second homes support)

#### **More affordable homes via the Homes & Communities mini bid (2009) round:**

- 43 affordable housing units

#### **More private sector homes improved:**

- 1686 private sector homes benefitted from improvements during 09/10 compared to a target of 1385.

#### **Improved outcomes planned**

- Integrated review of young people’s services to refocus on prevention and good quality temporary accommodation

#### **Demonstrated outcomes for people receiving housing related support (see Table 4 over the page)**

- Outcomes information is collated for people receiving housing related support services to demonstrate the impact of support in enabling people to achieve in the following areas; this illustrates the impact of housing and housing related support on individuals well being and also on building sustainable communities and meeting wider outcomes.
- In the period April 2009 to December 2010, over 1,120 were supported to achieve a range of outcomes inc:
- 657 people were supported to maximise income and 404 to better manage debt

- 437 were supported to make contact with external groups or services
- 725 to better manage physical or mental health
- 530 to avoid eviction.

**Table 4 – Outcomes monitoring – Short term services – 2009-2010 Quarter 3**

**Total returns received - 1120**

	North Yorkshire			Yorkshire & Humber	National (England)
	Number with Support Need	Number achieving outcome	Outcome achieved %	% achieved	% achieved
<b>1. Achieve Economic Wellbeing</b>					


1a Maximise income, incl. receipt of correct welfare benefits	710	657	92.5	88.6	89.7
1b Reduce overall debt	508	404	79.5	73.0	72.3
1c(i) Obtain paid work and now in paid work	185	57	30.8	23.2	23.6
1c(ii) Obtain paid work and has participated in work while in receipt of service	185	75	40.5	31.9	32.6
<b>2. Enjoy and achieve</b>					
2a(i) Participate in desired training and/or education	279	188	67.4	62.2	61.2
2a(ii) Achieved a qualification as a result of training/education	279	61	21.9	17.9	18.4



2b Participate in leisure/cultural/faith or informal learning activity	174	147	84.5	80.1	80.2
2c Participate in work-like activities eg unpaid or voluntary work	132	85	64.4	58.9	58.3
2d(i) Establish contact with external services or groups	493	437	88.6	86.0	87.1
2d(ii) Establish contact with friends or family	493	255	51.7	55.3	56.1
<b>3. Be Healthy</b>					
3a Better manage physical health	401	360	89.8	82.2	81.8
3b Better manage mental health	417	365	87.5	76.3	76.9

3c Better manage substance misuse issues	222	148	66.7	64.4	62.0
3d Manage indep. living better as a result of assistive technology, aids or adaptations	49	47	95.9	92.3	91.3
<b>4. Stay Safe</b>					
4a Maintain accommodation and avoid eviction	644	530	82.3	80.0	75.5
4b Comply with statutory orders and related processes in relation to offending behaviour	585	434	74.2	77.2	74.3
4c(i) Better manage self harm	143	118	82.5	78.6	76.0



Key:  Greater than or equal to National figure



Within 10% of National figure



More than 10% below National figure

## 6. Action Plan

The Housing Partnership has entered a **period of uncertainty** in terms of sub regional joint working and associated funding streams. This could be used to defer decisions which could impact on our desired outcomes.

However, the Partnership is **determined to follow the strategic path** we have set ourselves in order to continue delivering **real outcomes** for our communities.

**Our key priorities** over the next 12 months will be:

- the launch of a **Single Housing Strategy** for North Yorkshire by Autumn 2010 – setting out our strategic housing priorities
- the completion of a **Local Investment Plan** in consultation with the HCA – converting our strategic priorities into investment “asks” by April 2011
- continue to work towards our **LAA affordable homes target**, 2010/11 being the final year – increasing the supply of affordable housing
- continue to **invest in private sector housing** – improving homes
- continue to re-commission **housing related support services** to achieve better value for money and equality of service across the sub region
- continue to implement the **Single Homeless Strategy** – preventing homelessness
- converting **successful “kick start” bids** into unlocking stalled housing developments during 10/11 – 144 new homes , 61 of which will be affordable
- continue to develop Local Development Frameworks and maximise affordable housing delivery through the planning system.

## 7. Supporting Evidence

Appendix	Document
1	Local Area Agreement Key Performance Summary
2	Draft North Yorkshire Housing Strategy Executive Summary
3	North Yorkshire Housing Strategy Final Consultation Leaflet
4	Second Homes Community Fund / Extra Care Facilities to Support Affordable Housing Projects for Vulnerable People – Report to County Council Executive - 13 April 2010

### **For More Information**

Please contact Colin Dales:  
[Colin.dales@richmondshire.gov.uk](mailto:Colin.dales@richmondshire.gov.uk)  
Tel 01748 829100

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